

DYNAMATIC TECHNOLOGIES LIMITED

Q4 and Full Year FY2021 **EARNINGS**
PRESENTATION



Hydraulics



Aerospace



Automotive &
Metallurgy



DYNAMATIC TECHNOLOGIES LIMITED



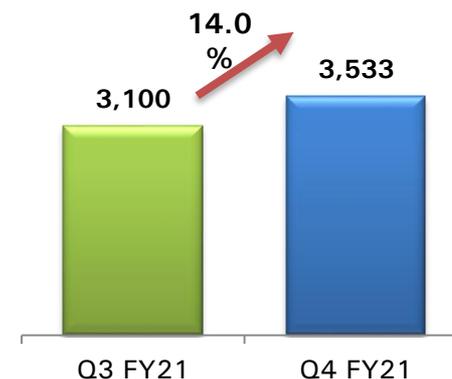
REVIVAL POST COVID SHOCK

Highlights Q4 FY2021 vs. Q3 FY2021

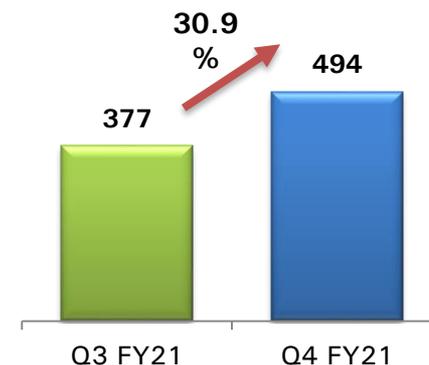
Continued recovery in overall performance on sequential basis

- Net Revenue of Rs.3,533 mn; up 14.0% from Rs. 3,100 mn in Q3 FY21
 - Aerospace segment revenue of Rs. 1,087 mn; up 19.6% from Rs. 909 mn, the increase was due opening up of the economy
 - Hydraulics segment revenue of Rs. 974 mn; up 16.7% from Rs. 834 mn. An improved harvest season, increased farm income and Government initiatives has aided the growth of the segment
 - Automotive & Metallurgy segment revenue of Rs. 1,471 mn; up by 69.5% from Rs. 868 mn
- EBITDA of Rs. 494 mn; up 30.9% from Rs. 377 mn in Q3 FY21. EBITDA margin of 14.0%, up 178 bps
- PBT from continuing operations of Rs. 129 mn, up 132.5% from Rs.55 mn in Q3 FY21

Revenue (Rs. mn)



EBITDA (Rs. mn)



Note:

1. Revenue and EBITDA refer to continuing operations
2. Previous quarters Automotive & Metallurgy segment results restated to make comparable



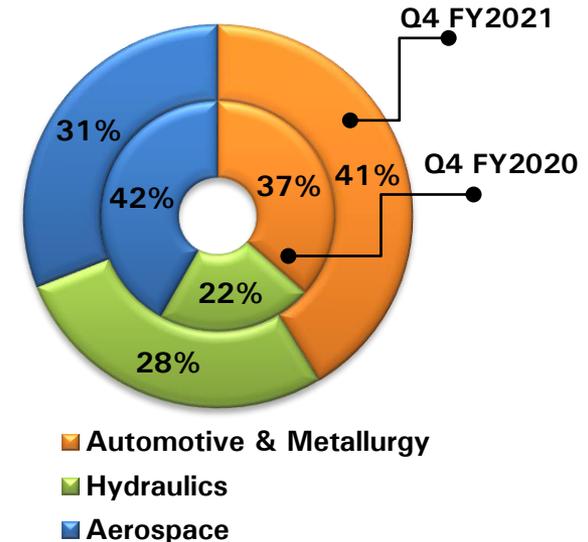
DYNAMATIC TECHNOLOGIES LIMITED

Q4 FY2021 PERFORMANCE HIGHLIGHTS

Highlights Q4 FY2021 vs. Q4 FY2020

- Revenue of Rs. 3,533 mn; up 16.8% from Rs. 3,024 mn in Q4 FY20
 - Aerospace segment revenue of Rs. 1,087 mn; down 14.0% from Rs. 1,264 mn
 - Hydraulics segment revenue of Rs. 974 mn; up 49.5% from Rs. 651 mn
 - Automotive & Metallurgy segment revenue of Rs. 1,471 mn; up by 33.0% from Rs. 1,106 mn
- EBITDA of Rs. 494 mn; up 19.8% from Rs. 412 mn in Q4 FY20
 - EBITDA margin of 14.0%; up 35 bps
- PBT from continuing operations of Rs. 129 mn, up 44.7% from Rs. 89 mn in Q4 FY20

Q4 FY2021 Revenue Breakup



Note:

1. Revenue and EBITDA refer to continuing operations
2. Previous quarters Automotive & Metallurgy segment results restated to make comparable



DYNAMATIC TECHNOLOGIES LIMITED

PERFORMANCE HIGHLIGHTS

Management Commentary

Commenting on the results, **Mr. Udayant Malhoutra, CEO and Managing Director** said:

“We continued our recovery and registered strong growth in revenues and profitability compared to last quarter. Our business model is diversified across sectors catering to global growth which has helped us continue our growth trajectory.

Our performance was augmented by a strong performance in the Hydraulics segment. The agriculture sector has withstood the effects of the pandemic, and this has translated to higher income for farmers and a good harvest season. The Aero sector continues to be muted due to the lockdown and restrictions imposed on travel. The civil aviation sector in particular has been impacted. Western markets have started to open up on the back of a strong global vaccination campaign, and we expect aircraft sales to bounce back strongly from the current slump. The defense segment has continued to grow and has helped to reduce the impact from slowdown in the aviation sector. With the divestment of Indian foundry, we will focus on transitioning the German foundry into aerospace applications over the next few years.

The start of FY2022 was impacted by the second wave of the pandemic in India, which has resulted in uncertainty of the recovery of overall economy in the near term. However, continued public investment, accelerated vaccine roll-out and surge in domestic demand is anticipated to support the growth for the current year. Recent approval of the ‘Second Positive Indigenisation List’ will provide a further boost to the Indian defence aerospace sector. As part of the Atmanirbhar scheme, this will fulfill the objective of achieving self reliance, and in promoting defence exports. This, coupled with the Company’s focus on new product innovations and initiatives, will help strengthen the outlook of the Company going forward.”

DYNAMATIC TECHNOLOGIES LIMITED



FINANCIAL PERFORMANCE SUMMARY

Consolidated Performance Highlights

| Rs. Million | Q4 | | y-o-y Growth (%) | Q3 | q-o-q Growth (%) | Full Year | | y-o-y Growth (%) |
|--------------------------------|---------|-------|------------------|-------|------------------|-----------|--------|------------------|
| | FY21 | FY20 | | | | FY21 | FY20 | |
| Revenue | 3,533 | 3,024 | 16.8% | 3,100 | 14.0% | 11,182 | 12,301 | (9.1)% |
| EBITDA | 494 | 412 | 19.8% | 377 | 30.9% | 1,492 | 1,908 | (21.8)% |
| Margin (%) | 14.0% | 13.6% | | 12.2% | | 13.3% | 15.5% | |
| Profit Before Tax (PBT) | 129 | 89 | 44.7% | 55 | 132.5% | 76 | 483 | (84.4)% |
| PAT From Continuing Operations | 42 | 294 | (85.9)% | 45 | (7.4)% | 20 | 736 | (97.3)% |
| Margin (%) | 1.2% | 9.7% | | 1.4% | | 0.2% | 6.0% | |
| Basic EPS (Rs.) | (12.24) | 24.96 | nm | 1.80 | nm | (34.50) | 61.62 | nm |
| Consolidated PAT | (78) | 158 | nm | 11 | nm | (219) | 391 | nm |
| Margin (%) | nm | 5.2% | | 0.4% | | nm | 3.2% | |

- Q4 FY2021 revenues from the Aerospace segment decreased by 14.0%, Hydraulics segment increased by 49.5% and Automotive & Metallurgy segment increased by 33.0% on a y-o-y basis
- Q4 FY2021 EBITDA increased by 19.8% y-o-y with margin of 14.0%



PERFORMANCE HIGHLIGHTS

Foreign Exchange Fluctuation

| Exchange Rate | Q4 FY2021 | Q4 FY2020 | Impact | Impact % | Q3 FY2021 | Impact | Impact % |
|---------------|-----------|-----------|--------|----------|-----------|--------|----------|
| EURO vs. INR | 86.6 | 78.8 | 7.9 | 10.0% | 86.3 | 0.4 | 0.4% |
| GBP vs. INR | 97.0 | 90.1 | 6.9 | 7.7% | 95.9 | 1.1 | 1.1% |
| USD vs. INR | 74.2 | 70.9 | 3.3 | 4.7% | 74.6 | (0.4) | (0.6)% |

Impact due to change in average exchange rates (Y-o-Y)

| Particulars | Q4 FY2021 vs. Q4 FY2020 | | | | Q4 FY2021 vs. Q3 FY2021 | | | |
|------------------|-------------------------|-------|------|--------------|-------------------------|-------|-------|--------------|
| | Erla | DL UK | DTL | Total Impact | Erla | DL UK | DTL | Total Impact |
| <i>Currency</i> | EURO | GBP | USD | | EURO | GBP | USD | |
| Revenue (Rs. mn) | 133.2 | 41.4 | 36.5 | 211.2 | 6.0 | 6.6 | (2.4) | 10.1 |
| EBITDA (Rs. mn) | 5.9 | 3.1 | 21.9 | 30.9 | 0.3 | 0.5 | (1.4) | (0.7) |

- On a constant currency basis, Q4 FY2021 revenue, if adjusted for a foreign exchange impact of Rs. 211.2 mn would be Rs. 3,321 mn (representing a gain of 9.6% compared to a gain of 16.8% before adjustment).
- On a constant currency basis, Q4 FY2021 EBITDA, if adjusted for a foreign exchange impact of Rs. 30.9 mn would be Rs. 463 mn (compared to Rs. 494 mn before adjustment).
- The Company has exposure to EUR, GBP and USD. The impact from transactions of all currencies were favorable on a Y-o-Y basis

DYNAMATIC TECHNOLOGIES LIMITED



AEROSPACE SEGMENT

Financial Overview

| Rs. Million | Q4 | | y-o-y Growth (%) | Q3 FY21 | q-o-q Growth (%) | Full Year | | y-o-y Growth (%) |
|-------------|-------|-------|------------------------|------------|------------------------|-----------|-------|------------------------|
| | FY21 | FY20 | | | | FY21 | FY20 | |
| Revenue | 1,087 | 1,264 | (14.0)% | 909 | 19.6% | 3,740 | 4,976 | (24.8)% |
| EBITDA | 315 | 361 | (12.7)% | 244 | 29.1% | 1,113 | 1,525 | (27.0)% |
| Margin (%) | 29.0% | 28.6% | | 26.8% | | 29.8% | 30.7% | |

Performance Overview

- The aerospace segment has witnessed encouraging growth from Q3 FY21 with the gradual opening up of the economy. The civil aviation sector has underperformed as compared to last year due to the pandemic
- **Outlook:** : Demand is expected to be driven by the defense sector and equally supported by commercial sector. With the biggest vaccination campaign in history underway, we are seeing some positive signs and prospects for recovery. Both travelers and industry stakeholders are eager to resume traveling. Many industry experts forecast a surge in travel for the second half of 2021. Airbus, largest manufacturer of Aircrafts has indicated an increase in demand starting early 2022
- **Strategy:** To keep ourselves safe and healthy, continue to deliver our commitments to customers. Enhance capability in large aero-structure assemblies, high precision aero-structure manufacturing, design and engineering

DYNAMATIC TECHNOLOGIES LIMITED



HYDRAULICS SEGMENT

Financial Overview

| Rs. Million | Q4 | | y-o-y Growth (%) | Q3 FY21 | q-o-q Growth (%) | Full Year | | y-o-y Growth (%) |
|-------------|-------|------|------------------------|------------|------------------------|-----------|-------|------------------------|
| | FY21 | FY20 | | | | FY21 | FY20 | |
| Revenue | 974 | 651 | 49.5% | 834 | 16.7% | 2,976 | 2,950 | 0.9% |
| EBITDA | 137 | 15 | 810.8% | 96 | 42.3% | 311 | 229 | 35.6% |
| Margin (%) | 14.0% | 2.3% | | 11.5% | | 10.4% | 7.8% | |

Performance Overview

- Hydraulics segment has witnessed sequential growth over the past year and quarter
- **Outlook:** The tractor industry observed unprecedented growth during the second half of FY21. With the agriculture sector withstanding the effects of the pandemic, higher farm income and good harvest has aided the growth of the tractor industry
- Higher infrastructure allocation as per the recent budget for highway construction will provide a boost for construction equipment sales and the heavy vehicle industry
- **Strategy:** Focus on catering to the increased demand, particularly aided by an increased shift to power steering tractors and hence the need for double pumps, optimize cost of operations and develop new products to increase wallet share.

DYNAMATIC TECHNOLOGIES LIMITED



AUTOMOTIVE AND METALLURGY SEGMENT

Financial Overview

| Rs. Million | Q4 | | y-o-y Growth (%) | Q3 FY21 | q-o-q Growth (%) | Full Year | | y-o-y Growth (%) |
|-------------|-------|-------|------------------------|------------|------------------------|-----------|-------|------------------------|
| | FY21 | FY20 | | | | FY21 | FY20 | |
| Revenue | 1,471 | 1,106 | 33.0% | 868 | 69.5% | 4,419 | 4,350 | 1.6% |
| EBITDA | 84 | 75 | 11.8% | 48 | 75.0% | 182 | 297 | (38.7)% |
| Margin (%) | 5.7% | 6.8% | | 5.5% | | 4.1% | 6.8% | |

Performance Overview

- The German auto industry showed resilience during the second half of the year and registered strong sales. Post-sale of the perennially loss-making Indian ferrous foundry (JKM Ferrotech Limited), this segment will no longer will be drag on consolidated earnings.
- **Outlook:** The second wave has created some uncertainty, although the segment will continue to grow once the economy opens up
- **Strategy:** Focus on high margin product mix, exports, ramp-up of existing products, performance-critical components, customer diversification and capacity utilization. With the divestment of Indian foundry, we will focus on transitioning the German foundry into aerospace applications over the next few years.

Note:

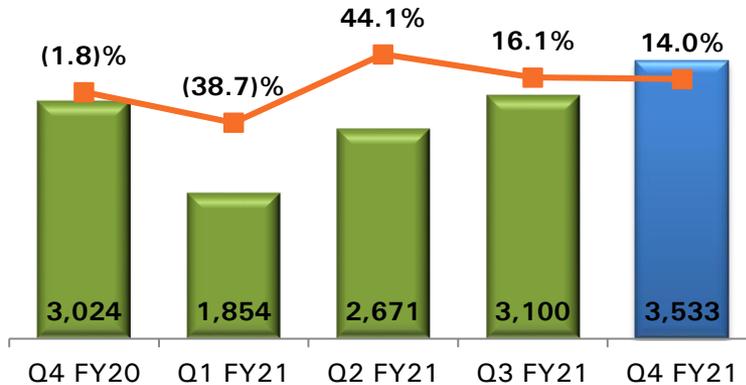
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2. Previous years segment results restated to make comparable



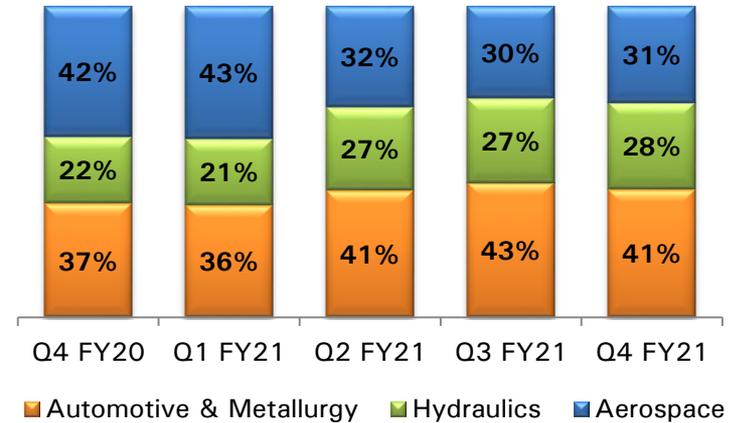
DYNAMATIC TECHNOLOGIES LIMITED

QUARTERLY FINANCIAL TRENDS

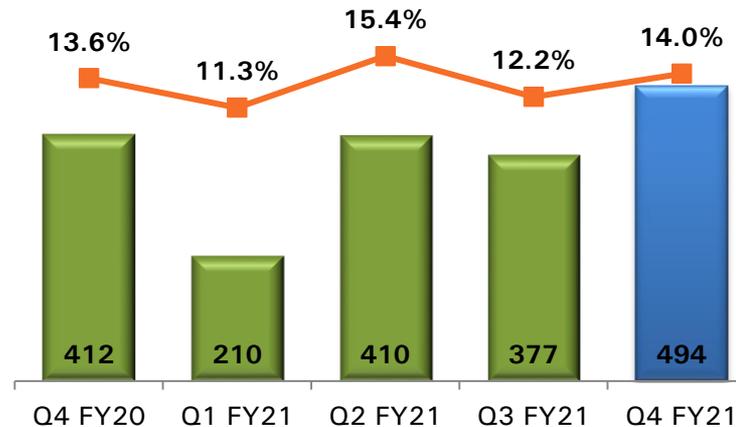
Revenue (Rs. mn) and Growth % (Q-o-Q)



Segment Wise Revenue Contribution



EBITDA (Rs. mn) and Margin (%)



Note:

1. Revenue and EBITDA refer to continuing operations

DYNAMATIC TECHNOLOGIES LIMITED

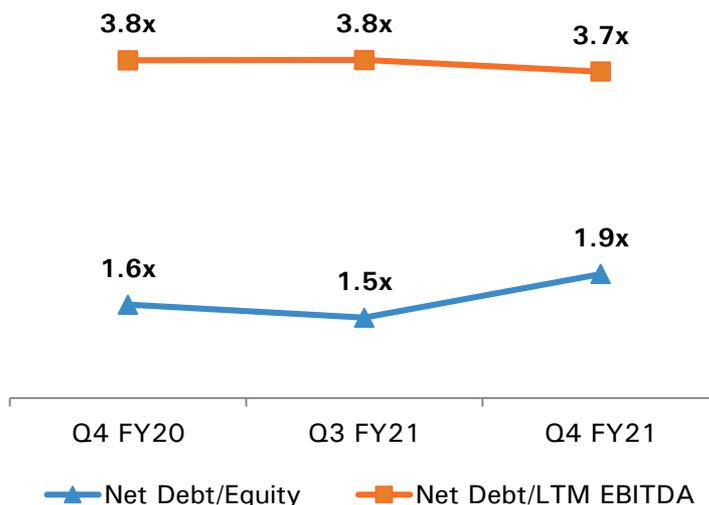


QUARTERLY FINANCIAL TRENDS

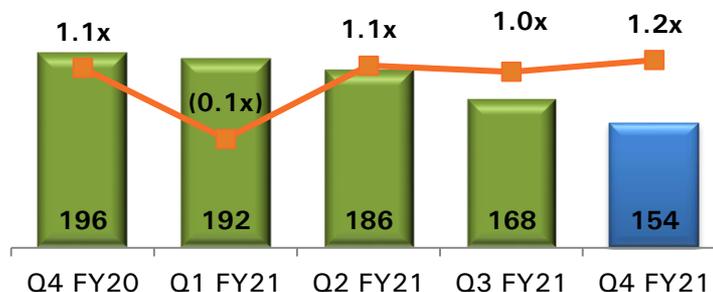
Capital Structure

| (Rs. million) | Mar-20 | Jun-20 | Sep-20 | Dec-20 | Mar-21 |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|
| Long Term | 3,876 | 3,922 | 3,909 | 3,839 | 4,268 |
| Short Term | 2,200 | 2,084 | 2,025 | 1,872 | 1,505 |
| Total Debt | 6,076 | 6,006 | 5,934 | 5,711 | 5,773 |
| Less: Cash & Cash Equivalents | 830 | 569 | 568 | 453 | 606 |
| Net Debt | 5,246 | 5,437 | 5,366 | 5,258 | 5,167 |
| Add: Lease Liabilities | 1,353 | 1,295 | 1,256 | 1,224 | 1,665 |
| Overall Debt | 6,599 | 6,732 | 6,622 | 6,482 | 6,832 |
| Net Worth | 3,731 | 3,598 | 3,679 | 3,775 | 3,688 |
| LTM EBITDA | 1,900 | 1,533 | 1,467 | 1,402 | 1,492 |

Net Debt/LTM EBITDA & Debt/Equity (x)



Interest Expense (Rs. mn) & Interest Coverage (x)



Note:

- Interest Coverage ratio = Operating Profit / Interest Expense
- LTM EBITDA refers to EBITDA from continuing operations



DYNAMATIC TECHNOLOGIES LIMITED

DYNAMATIC OVERVIEW

Diversified business

- A combination of stable and high growth businesses with highly engineered products for the automotive, hydraulic and aerospace industries
- Successful track record of enhancing manufacturing capabilities through R&D and selective acquisitions

Competitive market position

- One of the world's largest manufacturers of hydraulic gear pumps; leadership in hydraulic gear pumps market for over 45 years
- Has 75% share of the Indian organized tractor market, supplies to almost all OEMs in India
- Pioneer and leader in the Indian private sector and the UK for manufacture of high precision airframe structures and aerospace components. Tier I supplier to the global aerospace OEMs such as Airbus, Boeing, Bell Helicopters and HAL
- Manufactures high precision, complex metallurgical ferrous castings for performance critical components such as turbochargers and exhaust manifolds and has capabilities to develop complex metallurgical components on single-source basis

Locational advantages

- World-class manufacturing facilities in India, UK and Germany will give the company business advantages in the post-COVID world, as customers look for local deliveries from suppliers.



DYNAMATIC TECHNOLOGIES LIMITED

DYNAMATIC OVERVIEW

Vertically Integrated Facilities

- Owns one of the most advanced ferrous foundries in Europe (Germany) capable of manufacturing highly intricate castings
- In-house division for design validation and optimization, analysis and prototypes
- 9 Facilities globally, spread across India (Bangalore and Coimbatore), UK (Swindon, Bristol) and Germany (Schwarzenberg)

R&D and Intellectual Property

- Owns 21 patents for various products in India and internationally
- Has the design IP for all the products manufactured in the Hydraulics segment
- R&D units recognized by Department of Scientific and Industrial Research, Government of India

Blue Chip Customers

- Automotive: BMW, MAN, Daimler, Volkswagen
- Hydraulics: Cummins, Escorts, John Deere, Mahindra & Mahindra, Same Deutz-Fahr
- Aerospace : Airbus, Bell Helicopter, Boeing, GKN Aerospace, HAL, Spirit Aerosystems

Board and Management

- Highly qualified board and management team with significant industry experience
- 4 out of 9 Directors are Independent



DYNAMATIC TECHNOLOGIES LIMITED

DYNAMATIC OVERVIEW

Combination of Stable and High Growth Businesses

AEROSPACE

33% of FY21 Revenue

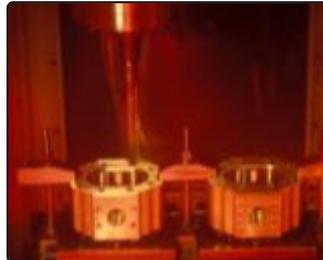


- Wings, rear fuselages, ailerons, wing flaps and major airframe structures
- Ramp structure assembly
- AFT Pylon assembly

- Airbus
- Boeing
- Bell
- Spirit Aerosystems
- HAL

HYDRAULICS

27% of FY21 Revenue



- Hydraulic valves
- Hydraulic gear pumps
- Combined displacement pump packages
- Fan drive systems
- Fixed displacement pumps

- Cummins
- Eicher
- Escorts
- John Deere
- JCB
- Mahindra & Mahindra
- New Holland
- Same Deutz-Fahr
- Terex

AUTOMOTIVE & METALLURGY

40% of FY21 Revenue



- Ferrous automotive components including engine, transmission, turbocharger and chassis parts

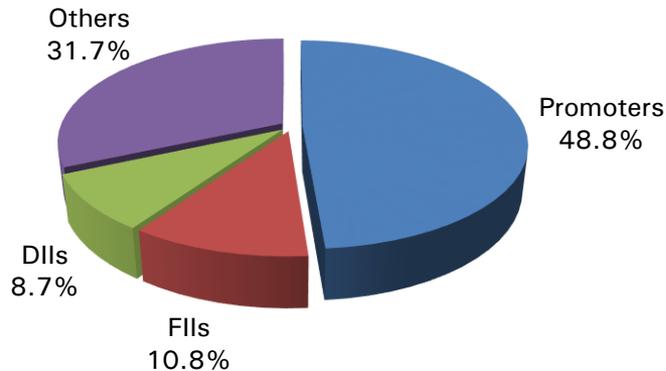
- Audi
- BMW
- Daimler
- MAN
- Volkswagen
- BorgWarner



DYNAMATIC TECHNOLOGIES LIMITED

BLUE CHIP INVESTOR BASE

Shareholding Structure



Key Investors

- Samena Capital
- HDFC Mutual Fund
- Alchemy and Group
- Mukul Agarwal and Group
- Girish Gulati – HUF
- Rohini Nilekani

Shareholding Pattern Trend

| Shareholders | Mar-20 | Jun-20 | Sep-20 | Dec-20 |
|--------------|---------------|---------------|---------------|---------------|
| Promoters | 48.8% | 48.8% | 48.8% | 48.8% |
| FIIIs | 14.8% | 14.4% | 10.8% | 10.8% |
| DIIIs | 10.6% | 10.6% | 8.9% | 8.7% |
| Others | 25.8% | 26.2% | 31.5% | 31.7% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% |

Equity History

| Year | Event | Year End Equity Capital (Rs. mn) |
|------|-----------------------------------|----------------------------------|
| 1974 | Initial Public Offering | 2.9 |
| 1987 | Rights Issue | 11.2 |
| 1992 | Rights Issue | 21.0 |
| 1994 | Rights Issue | 31.5 |
| 1995 | Bonus Issue | 41.9 |
| 2008 | Amalgamation | 48.1 |
| 2008 | Qualified Institutional Placement | 54.1 |
| 2014 | Preferential Convertible Warrants | 60.4 |
| 2014 | Qualified Institutional Placement | 63.4 |



DYNAMATIC TECHNOLOGIES LIMITED

FINANCIAL STATEMENTS

Income Statement (Y-o-Y)

| Profit & Loss Statement (Rs. million) | FY20 | FY21 |
|--|---------------|---------------|
| Revenues | | |
| Net Sales / Income from Operations | 12,301 | 11,182 |
| Other Operating Income | | |
| Total Revenues | 12,301 | 11,182 |
| Expenses | | |
| Cost of Raw Materials Consumed | 5,894 | 5,416 |
| Changes in Inventories of Finished Goods and WIP | 63 | 85 |
| Employee Benefit Expenses | 2,429 | 2,215 |
| Other Expenditure | 2,007 | 1,976 |
| Total expenses excluding D&A | 10,393 | 9,692 |
| Operating Profit (EBITDA) | 1,908 | 1,490 |
| Depreciation and Amortization Expenses | 799 | 775 |
| EBIT | 1,109 | 715 |
| Other Income | 178 | 61 |
| Finance Costs | 805 | 700 |
| PBT - Pre -Exceptional | 483 | 76 |
| Exceptional Item | 0 | 0 |
| PBT | 483 | 76 |
| Tax Expenses | (253) | 56 |
| PAT From Continuing Operations | 736 | 20 |
| PAT/(Loss) from Discontinued Operations | (345) | (239) |
| PAT | 391 | (219) |
| Basic EPS (Rs) | 61.62 | (34.50) |
| Margins (%) | | |
| Gross Margins | 51.6% | 50.8% |
| EBITDA margins | 15.5% | 13.3% |
| PAT margins | 3.18% | nm |
| Y-o-Y Growth (%) | | |
| Total Revenues | | (9.1)% |
| EBITDA | | (21.9)% |
| PAT | | nm |

DYNAMATIC TECHNOLOGIES LIMITED



FINANCIAL STATEMENTS

Consolidated Income Statement (Y-o-Y and Q-o-Q Comparison)

| Profit & Loss Statement (Rs. million) | Q4 FY20 | Q3 FY21 | Q4 FY21 |
|--|--------------|--------------|--------------|
| Revenues | | | |
| Net Sales / Income from Operations | 3,024 | 3,100 | 3,533 |
| Other Operating Income | - | - | - |
| Total Revenues | 3,024 | 3,100 | 3,533 |
| Expenses | | | |
| Cost of Raw Materials Consumed | 1,539 | 1,582 | 1,806 |
| Changes in Inventories of Finished Goods and WIP | (118) | 44 | 11 |
| Employee Benefit Expenses | 616 | 571 | 606 |
| Other Expenditure | 575 | 526 | 618 |
| Total expenses excluding D&A | 2,612 | 2,723 | 3,040 |
| Operating Profit (EBITDA) | 412 | 377 | 493 |
| Depreciation and Amortization Expenses | 204 | 188 | 223 |
| EBIT | 208 | 190 | 270 |
| Other Income | 77 | 30 | 25 |
| Finance Costs | 196 | 165 | 166 |
| PBT - Pre -Exceptional | 89 | 55 | 129 |
| Exceptional Item | 0 | 0 | 0 |
| PBT | 89 | 55 | 129 |
| Tax Expenses | (206) | 11 | 87 |
| PAT From Continuing Operations | 294 | 45 | 42 |
| PAT/(Loss) from Discontinued Operations | (136) | (33) | (119) |
| PAT | 158 | 11 | (78) |
| Basic EPS (Rs) | 24.95 | 1.80 | (12.24) |
| Margins (%) | | | |
| Gross Margins | 53.0% | 47.5% | 48.6% |
| EBITDA margins | 13.6% | 12.2% | 14.0% |
| PAT margins | 5.2% | 0.4% | nm |
| Y-o-Y Growth (%) | | | |
| Total Revenues | | | 16.8% |
| EBITDA | | | 19.6% |
| PAT | | | nm |



DYNAMATIC TECHNOLOGIES LIMITED

FINANCIAL STATEMENTS

Balance Sheet – Assets

| Balance Sheet (Rs. million) | Mar-20 | Mar-21 |
|------------------------------------|---------------|---------------|
| Assets | | |
| Non-current assets | | |
| Property, plant and equipment | 5,886 | 4,453 |
| Capital work in progress | 30 | 33 |
| Goodwill | 972 | 1,026 |
| Intangible assets | 234 | 232 |
| Right of use assets | 1,172 | 1,370 |
| Financial assets | | |
| Investments | 3 | 3 |
| Loans | 101 | 93 |
| Other financial assets | - | - |
| Income tax assets | 100 | 157 |
| Other non-current assets | 13 | 18 |
| | 8,511 | 7,385 |
| Current assets | | |
| Inventories | 2,650 | 2,248 |
| Financial assets | | |
| Trade receivables / sundry debtors | 2,359 | 1,982 |
| Cash and cash equivalents | 560 | 380 |
| Bank balance other than cash | 270 | 226 |
| Loan | 99 | 96 |
| Income tax assets (net) | - | - |
| Other current assets | 459 | 567 |
| Total current assets | 6,397 | 5,499 |
| Asset classified as held for Sale | - | 1,404 |
| Total assets | 14,908 | 14,288 |

Note: Audited Financials Statements



DYNAMATIC TECHNOLOGIES LIMITED

FINANCIAL STATEMENTS

Balance Sheet – Liabilities

| Balance Sheet (Rs. million) | Mar-20 | Mar-21 |
|--|---------------|---------------|
| EQUITY and LIABILITIES | | |
| Shareholders Fund | | |
| Share capital | 63 | 63 |
| Reserves and surplus | 3,668 | 3,624 |
| Total Shareholders Fund | 3,731 | 3,688 |
| Non-Current Liabilities | | |
| Financial liabilities | | |
| Borrowings | 3,578 | 3,634 |
| Lease liabilities | 892 | 1,178 |
| Other Financial Liabilities | - | 15 |
| Deferred Tax Liabilities (net) | 98 | 84 |
| Other Long Term Liabilities | 10 | 10 |
| Long Term Provisions | 239 | 254 |
| Total Non-Current Liabilities | 4,816 | 5,175 |
| Current Liabilities | | |
| Financial liabilities | | |
| Borrowings | 2,200 | 1,505 |
| Trade Payables | 2,746 | 2,046 |
| Other Financial Liabilities | 762 | 1,098 |
| Other Current Liabilities | 63 | 61 |
| Lease Liabilities | 461 | 487 |
| Income Tax Liabilities (net) | 32 | 111 |
| Short-Term Provisions | 97 | 102 |
| Total Current Liabilities | 6,360 | 5,410 |
| Liabilities directly associated with asset classified as held for sale | - | 15 |
| TOTAL EQUITY AND LIABILITIES | 14,908 | 14,288 |



DYNAMATIC TECHNOLOGIES LIMITED

FINANCIAL STATEMENTS

Cash Flow Statement

| Cash Flow Statement (Rs. million) | FY2020 | FY2021 |
|---|--------------|--------------|
| Cash flow from operating activities | | |
| Profit before tax | | |
| - Continuing operations | 483 | 76 |
| - Discontinued operations | (345) | (239) |
| | 138 | (163) |
| Adjustments: | | |
| Interest income | (25) | (32) |
| Loss on sale of property, plant and equipment (net) | 1 | (0) |
| Depreciation and amortisation expense | 999 | 878 |
| Finance costs | 825 | 722 |
| Unwinding of discount on dismantling liability | 5 | 6 |
| Bad debts written off | 9 | 73 |
| Loss allowance on financial assets (net) | 16 | (46) |
| Unrealised foreign exchange differences | (394) | (132) |
| Operating cash flow before working capital changes | 1,929 | 1,306 |
| Changes in operating assets and liabilities | | |
| Changes in inventories | 179 | 248 |
| Changes in trade receivables | 47 | 360 |
| Changes in loans | (42) | (31) |
| Changes in other assets | 132 | (115) |
| Changes in trade payables | (53) | (699) |
| Changes in other financial liabilities | (191) | 208 |
| Changes in provisions | 21 | 35 |
| Changes in other current liabilities | (104) | (2) |
| Cash generated from operations | 2,299 | 1,309 |
| Income taxes paid, net of refund | (42) | (48) |
| Net cash generated from operating activities (A) | 2,258 | 1,262 |



DYNAMATIC TECHNOLOGIES LIMITED

FINANCIAL STATEMENTS

Cash Flow Statement

| Cash Flow Statement (Rs. million) | FY2020 | FY2021 |
|---|----------------|--------------|
| Cash flows from investing activities | | |
| Acquisition of property, plant and equipment, right to use assets and intangibles | (581) | (784) |
| Bank deposits (having original maturity of more than three months) (net) | 38 | 44 |
| Interest received from bank deposits | 25 | 32 |
| Net cash used in investing activities (B) | (518) | (708) |
| Cash flows from financing activities | | |
| Proceed/(Repayment) of long term borrowings and lease liabilities (net) | (555) | 393 |
| Proceeds from short term borrowings (net) | 33 | (696) |
| Movement in Lease liabilities | (410) | 211 |
| Interest paid | (620) | (642) |
| Dividend paid | - | (0) |
| Net cash (used in) by financing activities (C) | (1,551) | (734) |
| Net decrease in cash and cash equivalents (A + B + C) | 189 | (180) |
| Cash and cash equivalents at the beginning of the year | 371 | 560 |
| Cash and cash equivalents at the end of the year | 560 | 380 |



DYNAMATIC TECHNOLOGIES LIMITED

IMPORTANT NOTICE

This presentation contains statements that contain 'forward looking statements' including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Dynamatic Technologies' ('Dynamatic' or the 'Company') future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Dynamatic undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.



DYNAMATIC TECHNOLOGIES LIMITED

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