# CORPORATE PRESENTATION



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#### Mr. Hanuman Sharma Executive Director and Chief Financial Officer Dynamatic Technologies Limited M: + 91 96323 51700 E: hanuman.sharma@dynamatics.net

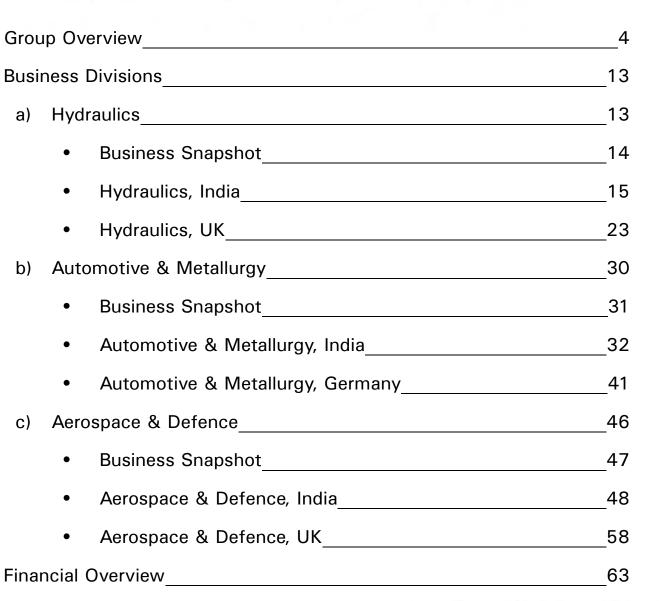


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## DYNAMATIC TECHNOLOGIES LIMITED







# GROUP OVERVIEW





Manufacturers of Highly Engineered Products



- Hydraulics
- Aerospace & Defence
- Automotive







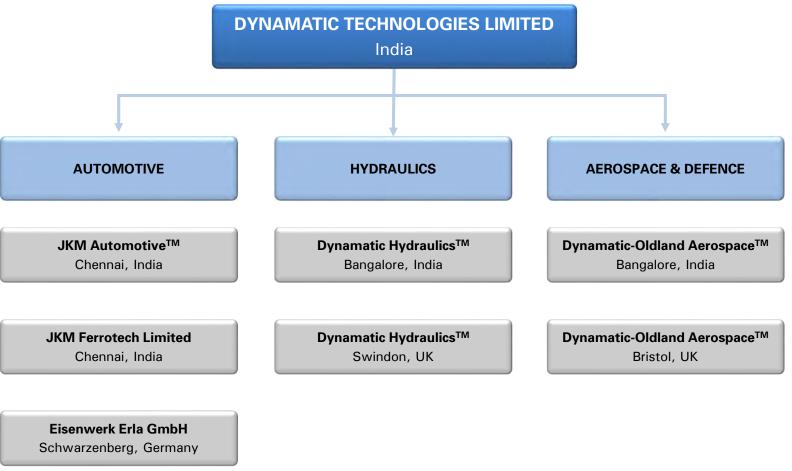
Founded	• 7 <sup>th</sup> March 1973
Registered & Corporate Office Address	<ul> <li>Dynamatic Park, Peenya, Bangalore – 560 058, India</li> <li>URL : www.dynamatics.com</li> <li>Tel : +91 80 2839 4933 / 34 / 35</li> <li>Fax : +91 80 2839 5823</li> <li>CIN : L72200KA1973PLC002308</li> </ul>
Business Segments & Blue Chip Customers	<ul> <li>Automotive: Audi, BMW, Daimler, Ford, Hyundai, Nissan, Tata Motors, Volkswagen</li> <li>Hydraulics: Caterpillar, Cummins, Eicher, Escorts, John Deere, Mahindra &amp; Mahindra</li> <li>Aerospace and Defence: Airbus, Bell Helicopter, Boeing, GKN Aerospace, Spirit Aerosystems</li> </ul>
Locations	<ul> <li>India: 8 Industrial Complexes &amp; 2 Engineering Centers</li> <li>Europe: 3 Industrial Complexes &amp; 1 Engineering Center</li> </ul>
Listed on	NSE & BSE
Group Revenue	<ul> <li>FY'15 - INR 16,292 Mio</li> <li>FY'16 - INR 14,938Mio</li> </ul>
Group EBITDA	<ul> <li>FY'15 - INR 1,514 Mio</li> <li>FY'16 - INR 1,411 Mio</li> </ul>
Employees	• FY'16 - 3,078 worldwide
Patents Held	• 16 (3 awaiting registration)

INR 1 Mio = INR 1,000,000

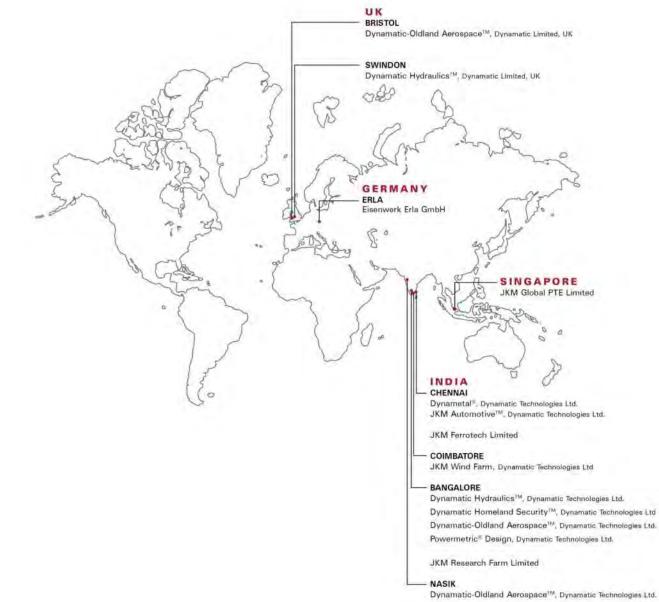




#### **BUSINESS STRUCTURE**



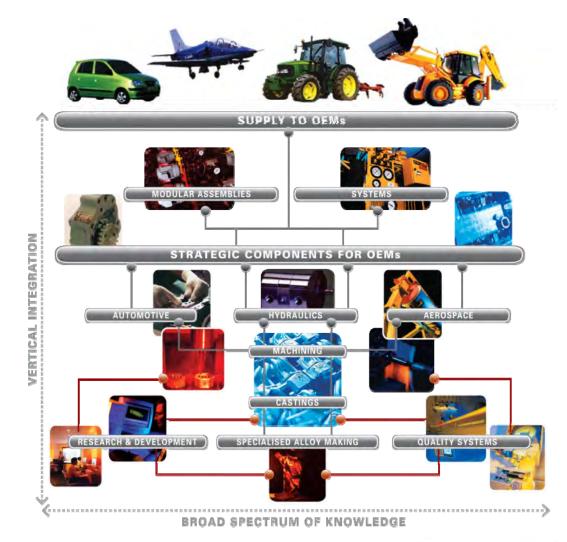




Proprietary Information of Dynamatic Technologies Limited



#### VERTICALLY INTEGRATED MANUFACTURING STRUCTURE







#### KEY GROWTH MILE STONES

#### 2000-07

#### 2000

Powermetric<sup>®</sup> Design Laboratory established

#### 2005

JKM Global Pte established in Singapore

Dynamatic sets up largest Aerospace facility in Indian Private Sector

#### 2007

10

Acquisition of manufacturing facilities of Sauer Danfoss Limited. UK, at Swindon through Dynamatic Limited, UK

Dynamatic sets up JKM Science Center, a state-of-the-art design, engineering and R&D facility. JKM Daerim<sup>®</sup> sets up second manufacturing facility at Chennai, India

Dynamatic buys out minority stake in JKM Dae Rim. Automotive Limited. The subsequently merged automotive unit was rebranded as JKM Automotive<sup>™</sup>

#### 2008-14

#### 2008

Acquisition of JKM Wind Farm, Coimbatore, India Acquisition of Oldland CNC, Bristol, UK Dynamatic sets up 'Prana', a modern facility for manufacturing of Airbus A320 Flap Track Beams

#### 2010

Dynamatic inks agreement with Govt. of Karnataka for Aerospace Facility at Devanahalli, India

**Dynamatic Homeland Security** established

#### 2011

Acquisition of Eisenwerk Erla GmbH, Germany, & Sanmar Ferrotech Ltd.

#### 2012

KIADB allots 27 acres to Dynamatic at the Devanahalli Aerospace Park, Bangalore, for Aeronautic Manufacturing Facility

#### 2013

**Decentralisation of Indian Hydraulics Operations into Two Main Manufacturing** Units & Two Ancilliary Units.

**Expansion of Aerospace Facilities in India** and UK

#### 1970-89

#### 1973

Incorporation of Dynamatic **Hydraulics Limited** 

#### 1974

Dynamatic enters into a **Technical Collaboration** with DOWTY Hydraulic Units Ltd, U.K., for the manufacture of hydraulic elements

Proprietary Information of Dynamatic Technologies Limited

#### 1990-99

#### 1991

**Dynamatic R&D Center** established in Bangalore, India

#### 1992

Dynamatic Hydraulics rebranded as Dynamatic **Technologies Limited** 

#### 1995

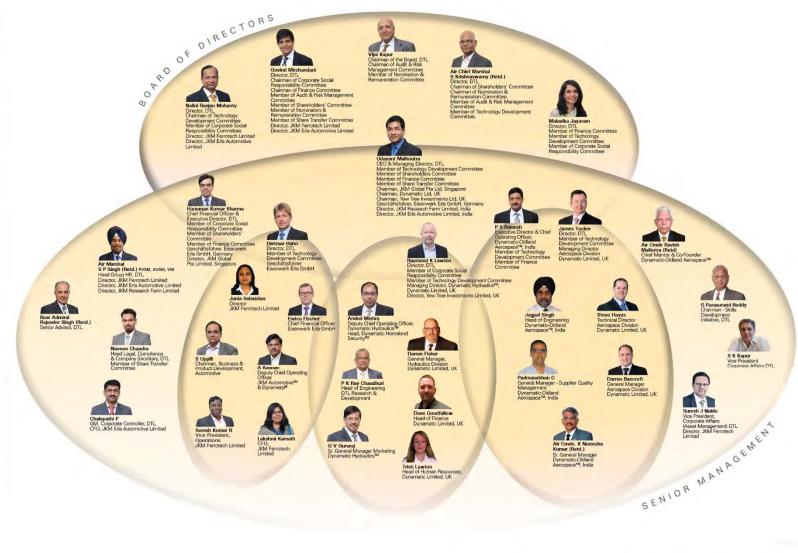
Dynametal, Aluminum Foundry, established at Bangalore, India **Dynamatic Aerospace** established at Bangalore, India 1998

JKM Daerim<sup>®</sup> Automotive Ltd. established at Chennai, India Dynametal expanded & moved to Chennai, India





#### CORPORATE STRUCTURE





# ITED

## PARTNERS

#### Auditors

- B S R & Co. LLP STATUTORY
- Ernst & Young INTERNAL

#### Credit Rating / Equity Research Agencies

- ICRA Limited
- CRISIL Limited

#### **Business Scope Report**

• Dun & Bradstreet

#### Lead Bankers

- Axis Bank
- Commerzbank AG
- DBS Bank Limited
- ICICI Bank Limited
- IndusInd Bank Limited
- Kotak Mahindra Bank
- Sachsen Bank
- The Royal Bank of Scotland











### BUSINESS SNAPSHOT

Brand Names	<ul> <li>Dynamatic Hydraulics<sup>™</sup></li> </ul>
Locations	Bangalore, India and Swindon, UK
Key Customers	Mahindra & Mahindra, John Deere, SAME, Case New Holland, Cummins
Revenue	• FY'16 - INR 2,613 Mio (India INR 1,654 Mio & UK INR 959 Mio)
EBITDA	FY'16 - INR 326 Mio (India INR 283 Mio & UK INR 43 Mio)
Competitive Market Position	<ul> <li>One of the world's top producers of hydraulic gear pumps</li> <li>Leadership in Hydraulic Gear Pumps market for over 35 years</li> <li>Design &amp; Development partnerships with major global Tractor OEMS</li> </ul>
R&D	<ul> <li>Owns design IP of all products</li> <li>Largest number of product variants in the world</li> </ul>



#### HYDRAULICS, INDIA

- Dominant Player in the Indian Market 65% share of the India organized tractor market
- Global Reach: Supplier of choice to leading Tractor OEMS including John Deere, CNH, Claas, Agco & Same Deutz-Fahr
- Comprehensive Range of Gear Pumps for all applications
- Growth Drivers: Agriculture, Infrastructure & Energy sectors
- Technology Leadership Among the World's finest Engineering Laboratories
- High Quality





## HYDRAULICS, INDIA

#### **Facilities**

#### Location : Bangalore, India



Dynamatic Hydraulics<sup>™</sup>, Unit I



Dynamatic Hydraulics<sup>™</sup>, Unit II



Dynamatic Hydraulics<sup>™</sup>, Unit III

• 3 Manufacturing Units in Peenya Industrial Area, Bangalore



## HYDRAULICS, INDIA

#### R&D / Engineering

- Comprehensive R&D Capabilities
- Advanced Endurance & Performance
- Testing Facilities including SCADA
- Digital Design, Rapid Prototyping
- Engineering Laboratory certified as 'Recognized In-House R&D Unit' by Dept. of Scientific & Industrial Research (DSIR), Government of India







HYDRAULICS, INDIA

**Product Offerings** 

#### Aluminum Body Pumps

For Agricultural Equipment & Industrial Applications





#### Cast Iron Gear Pumps

For Construction Equipment & Earth Moving Equipment











HYDRAULICS, INDIA

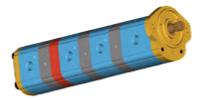
**Product Offerings** 

Cummins Lube Oil Pump

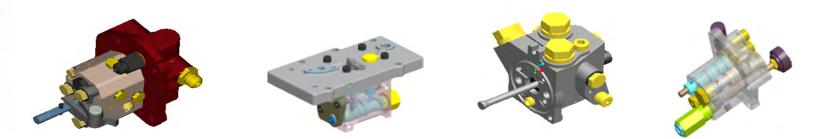




Quadruple Pump



**Tractor Hitch Control Valves** 



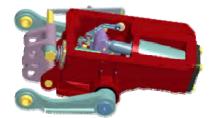




HYDRAULICS, INDIA

**Product Offerings** 

**Rockshaft Assembly** 



#### **Built To Print Tractor Control Valves**



#### Various Applications



Lube Oil Pump Marine Applications



**Gear Motor** 



Internal Gear Pump



**Medium Pressure Pump** 

Proprietary Information of Dynamatic Technologies Limited





## HYDRAULICS, INDIA

#### Key Customers

- Mahindra & Mahindra Limited
- John Deere
- SAME Deutz-Fahr
- New Holland
- Eicher Motors
- Cummins India Limited
- Escorts

- Tractors And Farm Equipment Limited (TAFE)
- Caterpillar Inc
- CNH
- Voltas
- Force Motors Ltd.
- AGCO





## HYDRAULICS, INDIA

#### **Quality/EMS Certifications**

®	LRQA Buthess Atasiamin
CERTIFIC	ATE OF APPROVAL
This is to certify that t	he Quality Management System of
Dynamatic Par	Technologies Limited k, Peenya Industrial Area, galore – 560058, INDIA
	Lloyd's Register Quality Assummer by Macagement System Standard
15	0 9001:2008
The Queiry Mana	gement System is applicable to
of engineered component	manufacture and after sales service ents and systems for hydraulic and otive applications.
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**ISO 9001** 



ISO 14001



# **DYNAMATIC TECHNOLOGIES LIMITED** HYDRAULICS, UK

- Six decades of engineering and manufacturing excellence.
- Acquired by Dynamatic Technologies in 2007
- Products include performance engineered hydraulics products such as aluminium and cast Iron gear pumps, fan drive system, engineered packages, etc
- Supplier of choice to leading Global Tractor OEMS including John Deere and Case New Holland
- Technology Leadership Among the World's finest Hydraulic Design Laboratories
- High Quality and Lean Focus







## HYDRAULICS, UK

#### **Facilities**

Location : Swindon, UK



Dynamatic Hydraulics<sup>TM</sup> Dynamatic Limited, UK







## HYDRAULICS, UK

#### R&D / Engineering

- Possesses Advanced design knowledge for Mobile Hydraulics Sector
- Comprehensive Product Testing and validation capabilities









## HYDRAULICS, UK

#### **Product Offerings**

Aluminum Body Hydraulic Gear Pumps and Integrated Gear/Piston Pump Packages







#### **Cast Iron Gear Pumps**







## HYDRAULICS, UK

#### **Product Offerings**

Fan Drive Motor, Integrated Control Valve and Tandem Gear Pump







#### **Engineered Packages**

High Value-add Products combining Multiple Pump & Valve Elements in a compact unit







## HYDRAULICS, UK

#### **Key Customers**

- John Deere
- Muncie<sup>®</sup> Power Products
- Alexander Dennis
- White House Products Ltd
- CNH
- Termhope Limited UK Distributor



## HYDRAULICS, UK

#### **Quality Accreditations**

- Accredited to the British Standards Institute Quality Management System, ISO 9001 2008
- Approved as Partner by John Deere
- Approved supplier to ADL, Terex Limited & ZF
- Member of the BFPA



#### ISO 9001 2008





# BUSINESS DIVISIONS AUTOMOTIVE & METALLURGY







#### **BUSINESS SNAPSHOT**

Brand Names	<ul> <li>JKM Automotive<sup>™</sup></li> <li>Dynametal<sup>®</sup></li> <li>Eisenwerk Erla GmbH</li> <li>JKM Ferrotech<sup>™</sup></li> </ul>
Locations	Chennai, India and Schwarzenberg, Germany
Key Customers	• Audi, BMW, Daimler, Ford, Hyundai, Nissan, Tata Motors, Volkswagen
Revenue	• FY'16 - INR 9,605 Mio (India INR 1,290 Mio & Germany INR 8,315 Mio)
EBITDA	• FY'16 - INR 393 Mio (India INR -40 Mio & Germany INR 433 Mio)
Competitive Market Position	<ul> <li>Produces highly engineered automotive components for highway, off-highway and technology oriented applications</li> <li>One of the world's largest manufacturers of automotive turbochargers</li> <li>Single source supplier to global OEMS for selected products</li> </ul>





## AUTOMOTIVE & METALLURGY, INDIA

- Producer of high quality Aluminium and Ferrous components for Automotive applications
- **Single Source** to Global Auto OEMs for critical engine & transmission components catering to over 50% of Indian Passenger Car Market
- Strategically Located in Chennai, one of India's leading Automotive Hubs
- Stable Supply Chain due to Backward Integration JKM Automotive<sup>™</sup> insources Aluminium castings from Dynametal<sup>®</sup> & Ferrous castings from JKM Ferrotech<sup>™</sup>





### AUTOMOTIVE & METALLURGY, INDIA

#### **Facilities**

#### Location : Chennai, India



#### JKM Automotive<sup>™</sup>

- Supplies automotive components such as engine, transmission, chassis and turbocharger parts
- Backward integrated for supply of aluminium and iron castings
- Capacity: 10.8 million parts



#### JKM Ferrotech Limited

- Manufactures high precision, complex metallurgical ferrous castings for automobile engines and turbochargers
- Compliant with ISO 9001 and TS16949 standards and approved by BMW, Hyundai and Toyota
- Capacity: 26,000 MTPA



#### Dynametal®

- Supplies non-ferrous alloys and castings for industrial, automotive and aerospace applications
- Eco-friendly foundry equipped with electric furnaces, shot blasting, impregnation & heat treatment facilities
- Capacity: 4,380 MTPA

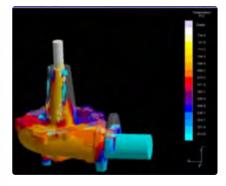


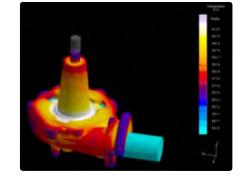


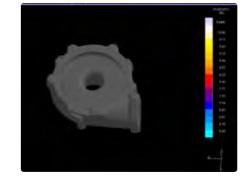
### AUTOMOTIVE & METALLURGY, INDIA

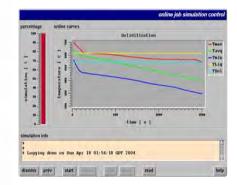
#### R&D/Engineering

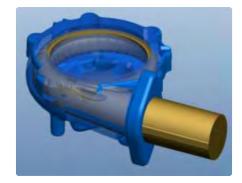
#### **Magma Casting Simulation**











- Development of thin wall castings
- Capable of executing Aluminum Gravity Die Cast parts with intricate contours.
- Complex core assembly
- "Cast in" oil ways and galleries
- Competence in alloying metals and complex castings.





#### AUTOMOTIVE & METALLURGY, INDIA

#### **Product Offerings**

#### **Engine & Transmission Parts**



Exhaust Manifold Assy.



Inlet Manifold



Air Tube assembly



Water Pump



**Oil Pump** 





Fork Shift





Rocker Arm (A&B)



**Chasis Parts** 



## AUTOMOTIVE & METALLURGY, INDIA

#### **Product Offerings**









**Brake Mounting Plate** 

Flywheel (VW)

Brake Caliper (Mando)

Lanchester Housing (Daimler)



Bracket



Turbocharger Center bearing housing



End Yoke



Compressor Mounting Bracket



# AUTOMOTIVE & METALLURGY, INDIA

#### **Product Offerings**



Compressor Housing (Honeywell)



Compressor Housing (Honeywell)



Fork shift (Getrag Ford)



Inlet Manifold (Hyundai)



Air tube inlet (Renault Nissan)



Fork shift (Getrag Ford)



# AUTOMOTIVE & METALLURGY, INDIA

#### Key Customers

- Volkswagen
- Man SE
- BMW
- Daimler AG
- Hyundai Motor Company
- Mando Corporation

- Honeywell Garrett
- Tata Motors
- Ford Motor Company
- Cummins
- Renault-Nissan





## AUTOMOTIVE & METALLURGY, INDIA

#### **Quality Accreditations**

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Proprietary Information of Dynamatic Technologies Limited



#### AUTOMOTIVE & METALLURGY, GERMANY

#### Eisenwerk Erla GmbH

- 600 year old history of iron extraction and processing; One of the finest ferrous foundries in Europe
- Manufacturer of ferrous and special alloy castings. Products include Turbine housings, Exhaust Manifolds, Crankshaft Bearing Caps & other Automotive Castings
- Specialisation in high-grade alloys such as SiMo, Ni-Resist, Heat Resistant Steel and Core Making Technology of Turbocharger castings
- Over 12.5% share of Global Petrol Turbocharger market







#### AUTOMOTIVE & METALLURGY, GERMANY

#### **Facilities**

Location : Schwarzenberg, Germany



Eisenwerk Erla GmbH









#### AUTOMOTIVE & METALLURGY, GERMANY

#### **Product Offerings**

**Turbine Housings** 

#### Crankshaft Bearing Cap





For Use In Turbo Charged Engines







# AUTOMOTIVE & METALLURGY, GERMANY

#### Key Customers

- IHI Charging Systems International BMW
- Bosch Mahle Turbo Systems
- Volkswagen
- BorgWarner Turbo & Emissi
- Vögele
- Man SE

- . . . . .
- Mercedes-Benz
- Audi
- Voith
- Daimler AG





# AUTOMOTIVE & METALLURGY, GERMANY Quality, Environmental & Energy Accreditations

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	TÜV Rhensland Carl Gridti Basufaanigi
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ISO-TS 16949:2009



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#### ISO 50001-2011



#### AUTOMOTIVE & METALLURGY, GERMANY

#### **Research & Development**

- Strong R&D capabilities and Patented Technologies specific to the Automotive Industry
- Collaboration with major German technical institutes – Technical University of Freiberg, West Saxon University of Applied Sciences of Zwickau Germany and InnCoa









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# **BUSINESS SNAPSHOT**

Brand Names	<ul> <li>Dynamatic-Oldland Aerospace<sup>™</sup></li> <li>Dynamatic Homeland Security<sup>™</sup></li> </ul>	
Locations	Bangalore & Nasik - India, Bristol & Swindon - UK	
Key Customers	<ul> <li>Airbus, Boeing, Bell Helicopter, Spirit AeroSystems, GKN, Dassault Aviation, Hindustan Aeronautics Limited</li> </ul>	
Revenue	• FY'16 - INR 2,698 Mio (India INR 1,475 Mio & UK INR 1,223 Mio)	
EBITDA	• FY'16 - INR 764 Mio (India INR 598 Mio & UK INR 166 Mio)	
	<ul> <li>Demonstrated leader for the development of exacting Air Frame Structures and Precision Aerospace Components</li> </ul>	
Competitive Market Position	Tier I supplier to Airbus, Boeing Military and Bell Helicopter	
	<ul> <li>Delivers high value to customers by combining technical competence of the UK facilities with the cost and manufacturing advantages offered by the Indian facilities</li> </ul>	



# AEROSPACE & DEFENCE, INDIA

- Pioneer and demonstrated leader in the Indian private sector for manufacture of high precision airframe structures and aerospace components
- Largest infrastructure in the Indian private sector, possesses stringent regulatory approvals and quality certifications that present significant barriers to entry
- Strong Partnerships with MoD and agencies of national importance like DRDO, HAL, NAL, etc
- Only Indian Company to be a Tier One Supplier to Airbus, Boeing and Bell Helicopter
- Also provides security solutions to India's national defence forces, homeland security forces, police and civilian agencies.





# AEROSPACE & DEFENCE, INDIA

#### **Facilities**

Location : Bangalore, India









Proprietary Information of Dynamatic Technologies Limited





# AEROSPACE & DEFENCE, INDIA

#### Key Customers/Projects



Lakshya Pilotless Target Aircraft Products: Wings & Rear Fuselage.



HJT 36 Intermediate Jet Trainer Products: Ailerons & Flaps

Sukhoi 30 MKI Fighter Bomber Products: Vertical Fins, Slats, Cannards, Stabilisers, Air Brakes, and Ventral Fins

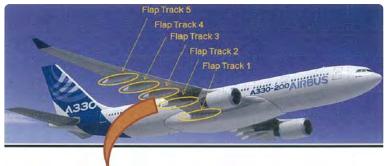
#### Hindustan Aeronautical Limited





# AEROSPACE & DEFENCE, INDIA

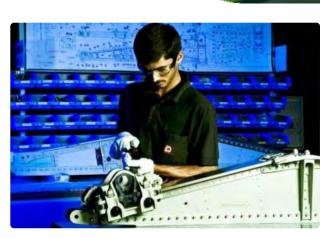
#### Key Customers/Projects





#### Airbus A330

- Centre of Excellence for Airbus Flap Track Beams
- Now contracted for 90 % of all Airbus Projects.



#### Airbus A320/A321





# AEROSPACE & DEFENCE, INDIA

#### Key Customers/Projects

**Boeing Chinook** Cargo Ramp Assembly Aft Pylon

**Boeing P8** Mission & Power Cabinets

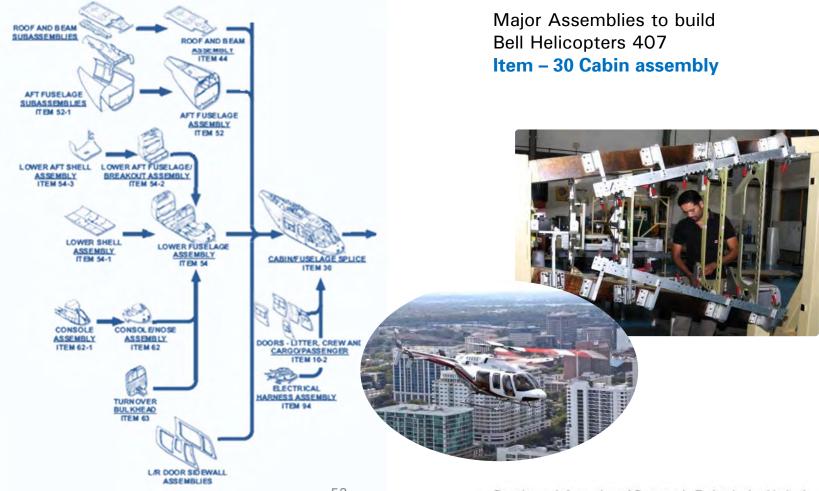






# AEROSPACE & DEFENCE, INDIA

#### Key Customers/Projects





#### **AEROSPACE & DEFENCE, INDIA**

#### Awards & Accolades



Dr. APJ Abdul Kalam, Dr. K.G. Narayanan, Udayant Malhoutra *(LtoR)* 





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# CONSISTENTLY HAL'S BEST SUPPLIER

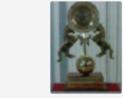
#### Awards & Accolades





HAL Best Vendor Award for 2002-03 by HAL's aircraft division





Outstanding Vendor Award for 2008 by HAL



Best Supplier Award for 2013 by HAL



Air Cmde. (Retd) Som Deo, General Manager - Dynamatic Aerospace (Nasik Division) receiving HAL's Best Vendor Award 2014-15 on 30th November, 2015



# AEROSPACE & DEFENCE, INDIA

#### **Quality Accreditations**

- AS9100, DGAQA and NADCAP approved
- Only company in the Private Sector to be certified by both Airbus & Boeing
- DGAQA approval for In-house Processes
- ISO 9001:2000 certified by UL
- AS 9100 Rev C certified by UL
- Entire Campus ISO 14001 approved by Lloyds
- NADCAP approval for NDT, Heat Treatment and Welding Facilities



**NADCAP** for Heat Treatment



NADCAP for NDT



#### **NADCAP** for Welding

AS 9100

CERTIFICATE





# AEROSPACE & DEFENCE, INDIA

#### Homeland Security



#### **IBMS Solutions**



**Un-Manned Ground Vehicle\*** \*(Conceptual stage - picture taken from Wikipedia)



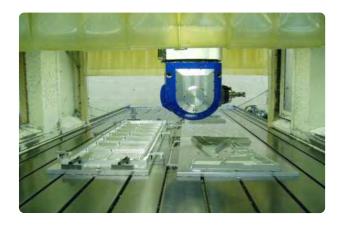
#### Mobile Command & Control Vehicle

Proprietary Information of Dynamatic Technologies Limited



# **DYNAMATIC TECHNOLOGIES LIMITED** AEROSPACE & DEFENCE, UK

- High End Precision Engineering company manufacturing components and tooling for Aerospace industry
- Complex 5 axis machining capabilities for the manufacture of a vast range of machining, finishing, assembly and inspection operations to world-class standards
- Acquired by Dynamatic in 2008
- Long term contracts with OEM's & Tier1 suppliers
- Certified supplier to Airbus UK, Boeing, GKN Aerospace, Magellan Aerospace, GE Aviation Systems, Lockheed Martin, Agusta Westland, Spirit AeroSystems, UK





# AEROSPACE & DEFENCE, UK

#### **Facilities**

#### Location : Bristol & Swindon UK



#### Bristol





#### Swindon



# AEROSPACE & DEFENCE, UK

Key Customers/Projects - Military Contracts

Wild Cat



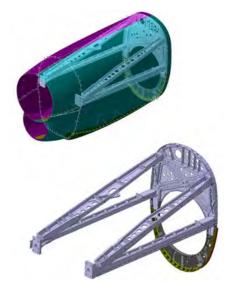






A400M









# AEROSPACE & DEFENCE, UK

#### Key Customers/Projects - Commercial Contracts

A320/321 FTB Single Aisle







#### A330 Variants



#### MLG



#### Leading & Trailing Edge



# Rib Manufacture



#### A330 Rib 8





# AEROSPACE & DEFENCE, UK

#### **Quality Accreditations**



AS9100 REV C & 9001:2008



ISO 14001:2004



**GKN Aerospace** 



#### **AIRBUS Certification**



SPIRIT AeroSystems





Westland

#### Aerostructures Hamble Ltd.

Proprietary Information of Dynamatic Technologies Limited



# AEROSPACE & DEFENCE, UK

#### Key Customers

- Airbus
- GKN Aerospace
- Spirit AeroSystems
- Northrop Grumman
- Boeing
- Dassault Aviation



# FINANCIAL OVERVIEW

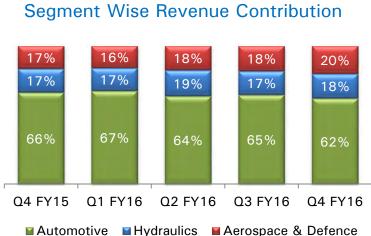




#### QUARTERLY FINANCIAL TRENDS

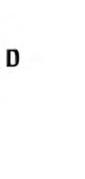
#### **Financial Performance**





#### EBITDA (Rs. mn) and Margin (%)<sub>528</sub>





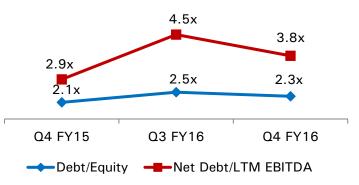
# QUARTERLY FINANCIAL TRENDS

#### Focus on Deleveraging the Balance Sheet

#### Capital Structure

(Rs. million)	Mar 31, 2016	Dec 31, 2015	Mar 31, 2015
Long Term Borrowings	5,038	5,044	3,766
Short Term Borrowings	920	966	1,397
Total Debt	5,958	6,010	5,163
Less: Cash & Cash Equivalents	627	546	761
Net Debt	5,331	5,464	4,402
Net Worth	2,576	2,445	2,517

#### Net Debt/LTM EBITDA & Debt/Equity (x)



Interest Expense (Rs. mn) & Interest Coverage (x)



Note: Interest Coverage ratio = Operating Profit/Interest Expense

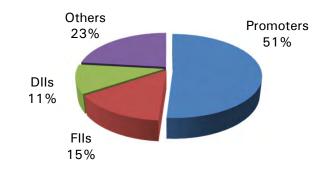
#### **Management Perspectives**

- Concluded a 10-year long term financing agreement with ICICI Bank, Axis Bank and IndusInd Bank at competitive interest rates which will result in:
  - o Reduced interest cost
  - o Favorable repayment terms
  - Availability of internal accruals for growth capital



# BLUE CHIP INVESTOR BASE

#### **Shareholding Structure**



#### **Shareholding Pattern Trend**

Shareholders	Mar-15	Sep-15	Mar-16
Promoters	51.1%	51.1%	51.1%
FIIs	15.2%	14.3%	14.5%
DIIs	6.8%	7.8%	11.2%
Others	26.9%	26.8%	23.2%
Total	100.0%	100.0%	100.0%

#### **Key Institutional Investors**

- Samena Capital and Group
- HDFC Mutual Fund
- Alchemy and Group
- Goldman Sachs Group
- SBI Mutual Fund
- Param Capital and Group
- L&T Mutual Fund

#### **Equity History**

Year	Event	Equity Capital (Rs. mn)
1974	Initial Public Offering	2.9
1987	Rights Issue	11.2
1992	Rights Issue	21.0
1994	Rights Issue	31.5
1995	Bonus Issue	41.9
2008	Amalgamation	48.1
2008	Qualified Institutional Placement	54.1
2014	Preferential convertible warrants	60.4
2014	Qualified Institutional Placement	63.4

Proprietary Information of Dynamatic Technologies Limited

#### CONTACT DETAILS

#### **DYNAMATIC TECHNOLOGIES LIMITED**

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